

County of Santa Clara

Board of Supervisors
Management Audit Division
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Contract Auditor: Harvey M. Rose Associates, LLC

October 16, 2008

To: Mr. Peter Kutras Jr.
County Executive

From: Roger Mialocq *RM*
Management Audit Manager

Subject: Revisions to the FY 2008-09 Mandate Study

Since the issuance of the September 17, 2008 Mandate Study, we have identified four budget units where amounts shown in departmental detail program/function budget schedules are inconsistent with the corresponding numbers shown in summary schedules 1.1 to 5.2. The corrected amounts are described below and substitute pages are attached for revision of your copy of the report. This information is also being transmitted to each Board Office, the Office of Budget and Analysis, the County Counsel, the Clerk of the Board and the affected departments. Please contact me if you have any questions regarding these changes.

Corrections

<u>Budget Unit</u>	<u>Description</u>
116 In-Home Supportive Services	• The detail program/function budget schedule on page 5 of BU 116 shows the incorrect amount for the total departmental budget to be \$82,547,677 as a result of excluding \$6,027 of Labor Relations and County Counsel Support from the total. The correct total departmental budget amount is \$82,553,704. The corrected page is attached.

168 Office of Affordable Housing • The detail program/function budget schedule on page 6 of BU 168 shows the correct amount of departmental revenue for Function Number 9 - Administration and Support Services to be \$1,464,396. However, summary schedules 5.1 and 5.2 incorrectly showed an amount of \$65,000. As a result of the incorrect departmental revenue amount, the net budget amount and discretionary funding amounts are also incorrect on summary schedules 1.1, 1.2, 2.1, 5.1, and 5.2. The corrected pages are attached.

503 SSA-Fam and Children's Svcs • The detail program/function budget schedule on page 22 of BU 503 shows the incorrect net budget amount of \$3,503,522 for Program Number 1 - County Out of Home Placement Initiatives under Non-Mandated Programs. The correct amount of the net budget, as shown in the summary schedules, is \$1,649,119. The corrected page is attached.

The detail program/function budget schedule on page 22 of BU 503 shows the incorrect net budget amount of \$7,224,220 for Program Number 19 - Children's Shelter Program under Mandated Programs-No Funding Flexibility. The correct amount of the net budget, as shown in the summary schedules, is \$3,400,463. The corrected page is attached.

504 SSA-Dept of Emp & Ben Svcs • The detail program/function budget schedule on page 25 of BU 504 shows the incorrect net budget and required subsidy funding amounts of \$1,267,815, for Program Number 18 - Foster Care Eligibility under Mandated Programs-No Funding Flexibility. The correct amount of the net budget, as shown in the summary schedules, is \$596,763. The corrected page is attached. These corrections were also made on the relevant summary schedules.

Schedule 1.1

Summary of General Fund Subsidies and Discretionary Funding at the Budget Unit Level
(Budget Unit Order)

Department	FY 2008-09 Adopted Budget				General Fund	
	Staffing	Total Budget	Less Dept Revenue	Net Budget	Required Subsidy	Discretionary Funding
BU 106 Clerk of the Board	29.50	7,028,862	352,502	6,676,360	95,000	6,581,360
BU 107 County Executive	76.00	15,338,498	820,400	14,518,098	0	14,518,098
BU 110 Controller-Treasurer	84.75	16,299,866	6,367,100	9,932,766	0	9,932,766
BU 112 Tax Collector	68.00	12,348,979	6,942,313	5,406,666	0	5,406,666
BU 114 County Clerk-Recorder*1	84.00	15,105,664	35,323,459	-20,217,795	0	-20,217,795
BU 115 Assessor	240.00	27,166,443	18,000,426	9,166,017	0	9,166,017
BU 116 IHSS	0.00	82,553,704	27,277,795	55,275,909	46,018,343	9,257,566
BU 118 Procurement	30.00	3,989,955	559,673	3,430,282	0	3,430,282
BU 119 Special Programs	0.00	141,860,370	3,000	141,857,370	0	141,857,370
BU 120 County Counsel	126.00	27,685,515	11,131,950	16,553,565	0	16,553,565
BU 130 Employee Services Agency	98.50	39,715,338	24,884,916	14,830,422	0	14,830,422
BU 132 Risk Management	57.50	70,088,172	58,977,028	11,111,144	0	11,111,144
BU 135 Fleet Management	50.00	20,756,639	10,170,753	10,585,886	0	10,585,886
BU 140 Registrar of Voters	52.50	15,491,985	4,659,214	10,832,771	0	10,832,771
BU 145 Information Services Department	209.00	50,745,842	36,612,321	14,133,521	0	14,133,521
BU 148 Department of Revenue*2	78.00	8,298,610	9,141,123	-842,513	0	-842,513
BU 168 Office of Affordable Housing	12.00	9,755,733	7,250,439	2,505,294	0	2,505,294
BU 190 Communications	108.00	19,398,904	4,058,317	15,340,587	0	15,340,587
BU 202 District Attorney	508.50	109,928,133	61,170,567	48,757,566	2,619,835	46,137,731
BU 204 Public Defender	207.50	44,461,787	13,667,636	30,794,151	0	30,794,151
BU 210 Office of Pretrial Services	42.00	6,054,372	536,716	5,517,656	0	5,517,656
BU 217 Criminal Justice System-wide Costs	0.00	47,117,678	16,746,600	30,371,078	29,700,997	670,081
BU 230 Sheriff	753.00	125,633,128	97,942,019	27,691,109	0	27,691,109
BU 240 Department of Correction	1,014.00	181,013,767	74,022,450	106,991,317	0	106,991,317
BU 246 Probation Department	890.00	124,837,737	37,101,197	87,736,540	39,024,883	48,711,657
BU 260 Planning and Development	90.53	15,146,606	9,192,998	5,953,608	0	5,953,608
BU 262 Dept of Agriculture and Environ Mgt	66.00	10,040,177	6,234,531	3,805,646	660,700	3,144,946
BU 263 Facilities Department	281.00	124,836,867	44,874,991	79,961,876	0	79,961,876
BU 293 Medical Examiner/Coroner	19.00	3,384,109	225,937	3,158,172	0	3,158,172
BU 410 Public Health	431.50	85,166,523	50,168,536	34,997,987	7,540,417	27,457,570
BU 412 Mental Health	343.00	256,742,859	184,859,304	71,883,555	13,742,521	58,141,034
BU 414 Children's Shelter & Custody Health Svcs	194.60	46,639,967	1,564,792	45,075,175	163,567	44,911,608
BU 417 Alcohol and Drug Services	166.50	49,982,368	25,309,212	24,673,156	550,032	24,123,124
BU 418 Community Outreach Services	91.50	15,446,598	7,630,854	7,815,744	1,215,098	6,600,646
BU 502 Social Services - Admin and Support Svcs*3	364.60	5,413,943	7,365,583	-1,951,640	0	-1,951,640
BU 503 Social Services - Family and Children's Svcs	834.90	215,547,084	173,299,160	42,247,924	36,526,265	5,721,659
BU 504 Social Services - Employment and Benefit Svcs	1,479.10	354,094,884	338,246,493	15,848,391	12,339,242	3,509,149
BU 505 Social Services - Aging and Adult Services	250.30	37,881,079	27,780,600	10,100,479	3,235,603	6,864,876
BU 810 Debt Service	1.25	56,861,825	35,940,179	20,921,646	0	20,921,646
BU 921 Valley Medical Center	4,886.07	94,785,713	753,052,791	194,805,922	103,415,036	91,390,886
Total All Departments	14,318.60	3,447,719,282	2,229,465,875	1,218,253,407	296,847,540	921,405,868

*1 A negative amount of discretionary funding is shown for the County Clerk-Recorder due to County-wide real property transfer fee revenue that is budgeted within budget unit 114. Excluding this revenue the department operates at a net General Fund cost of about \$1,000,000 when County-wide overhead is accounted for.

*2 A negative amount of discretionary funding is shown for the Department of Revenue since it collects more outstanding departmental billings than the total cost of its operations.

*3 A negative amount of discretionary funding is shown for the SSA-Admin and Support Services Department as a result of the inclusion of a \$4.5 million prior-year Food Stamp Program reimbursement in the FY 2008-09 BU 502 budget. Excluding this prior-year amount, the net General Fund cost of BU 502 is approximately \$5.2 million.

Schedule 1.2

Summary of General Fund Subsidies and Discretionary Funding at the Budget Unit Level
(Discretionary Funding Order)

Department	FY 2008-09 Adopted Budget				General Fund		
	Staffing	Total Budget	Dept Revenue Less	Net Budget	Required Subsidy	Discretionary Funding	
BU 119 Special Programs	0.00	141,860,370	3,000	141,857,370	0	141,857,370	
BU 240 Department of Correction	1,014.00	181,013,767	74,022,450	106,991,317	0	106,991,317	
BU 921 Valley Medical Center	4,886.07	947,858,713	753,052,791	194,805,922	103,415,036	91,390,886	
BU 263 Facilities Department	281.00	124,836,867	44,874,991	79,961,876	0	79,961,876	
BU 412 Mental Health	343.00	256,742,859	184,859,304	71,883,555	13,742,521	58,141,034	
BU 246 Probation Department	890.00	124,837,737	37,101,197	87,736,540	39,024,883	48,711,657	
BU 202 District Attorney	508.50	109,928,133	61,170,567	48,757,566	2,619,833	46,137,731	
BU 414 Children's Shelter & Custody Health Svcs	194.60	46,639,967	1,564,792	45,075,175	163,567	44,911,608	
BU 204 Public Defender	207.50	44,461,787	13,667,636	30,794,151	0	30,794,151	
BU 230 Sheriff	753.00	125,633,128	97,942,019	27,691,109	0	27,691,109	
BU 410 Public Health	431.50	85,166,523	50,168,536	34,997,987	7,540,417	27,457,570	
BU 417 Alcohol and Drug Services	166.50	49,982,368	25,309,212	24,673,156	550,032	24,123,124	
BU 810 Debt Service	1.25	56,861,825	35,940,179	20,921,646	0	20,921,646	
BU 120 County Counsel	126.00	27,885,515	11,131,950	16,553,565	0	16,553,565	
BU 190 Communications	108.00	19,398,904	4,058,317	15,340,587	0	15,340,587	
BU 130 Employee Services Agency	98.50	39,715,338	24,884,916	14,830,422	0	14,830,422	
BU 107 County Executive	76.00	15,338,498	820,400	14,518,098	0	14,518,098	
BU 145 Information Services Department	209.00	50,745,842	36,612,321	14,133,521	0	14,133,521	
BU 132 Risk Management	57.50	70,988,172	58,977,028	11,111,144	0	11,111,144	
BU 140 Registrar of Voters	52.50	15,491,985	4,659,214	10,832,771	0	10,832,771	
BU 135 Fleet Management	50.00	20,756,639	10,170,753	10,585,886	0	10,585,886	
BU 110 Controller-Treasurer	84.75	16,299,866	6,367,100	9,932,766	0	9,932,766	
BU 116 IHSS	0.00	82,553,704	27,277,795	55,275,909	46,018,343	9,257,566	
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BU 293 Medical Examiner/Coroner	19.00	3,384,109	225,937	3,158,172	0	3,158,172	
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BU 217 Criminal Justice System-wide Costs	0.00	47,117,678	16,746,600	30,371,078	29,700,997	670,081	
BU 148 Department of Revenue*2	78.00	8,298,610	9,141,123	-842,513	0	-842,513	
BU 502 Social Services - Admin and Support Svcs*3	364.60	5,413,943	7,365,583	-1,951,640	0	-1,951,640	
BU 114 County Clerk-Recorder*1	84.00	15,105,664	35,323,459	-20,217,795	0	-20,217,795	
Total All Departments	14,318.60	3,447,719,282	2,229,465,875	1,218,253,407	296,847,540	921,405,868	

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Schedule 2.1

Detail of General Fund Subsidies and Discretionary Funding at the Function/Program Level
(Budget Unit Order)

Program/Function	Mandate Status	Staffing	FY 2008-09 Adopted Budget		General Fund		
			Total Budget	Less Revenue	Required Subsidy	Discretionary Funding	
Fleet Management							
BU 135 Fleet Maintenance and Repair	Non-Mandated	14.25	3,690,636	1,889,410	1,801,226	0	1,801,226
BU 135 Fueling Services	Non-Mandated	0.50	2,167,545	1,078,882	1,088,663	0	1,088,663
BU 135 Vehicle Procurement/Disposal	Non-Mandated	0.50	67,390	34,146	33,244	0	33,244
BU 135 Fleet Maintenance and Repair	Mandated-Some Flex	30.25	8,216,480	4,163,223	4,053,257	0	4,053,257
BU 135 Fueling Services	Mandated-Some Flex	1.50	4,133,282	2,094,299	2,038,983	0	2,038,983
BU 135 Vehicle Procurement/Disposal	Mandated-Some Flex	1.50	130,817	66,284	64,533	0	64,533
BU 135 Administration and Support Svcs	Admin & Support	1.50	197,980	97,010	100,970	0	100,970
BU 135 Administration and Support Svcs	Admin & Support	0.00	950,000	158,270	791,730	0	791,730
BU 135 Administration and Support Svcs	Admin & Support	0.00	1,202,509	589,229	613,280	0	613,280
Total	Percent	50.00	20,756,639	10,170,753	10,585,886	0%	10,585,886
			100%	49%		0%	51%
Registrar of Voters							
BU 140 Ballot Layout	Mandated-No Flex	5.00	3,571,243	1,020,520	2,550,723	0	2,550,723
BU 140 Candidate Services	Mandated-No Flex	4.00	537,955	93,168	444,787	0	444,787
BU 140 Election Materials Process	Mandated-No Flex	6.00	2,534,254	622,164	1,912,090	0	1,912,090
BU 140 Precinct Mapping	Mandated-No Flex	2.00	309,355	73,143	236,212	0	236,212
BU 140 Precinct Ops/Outreach	Mandated-No Flex	10.00	2,531,940	828,669	1,703,271	0	1,703,271
BU 140 Training/Staff Development	Mandated-No Flex	3.00	748,039	379,818	368,221	0	368,221
BU 140 Vote By Mail**	Mandated-No Flex	3.50	2,451,515	1,107,000	1,344,515	0	1,344,515
BU 140 Voter Registration	Mandated-No Flex	5.00	813,791	130,350	683,441	0	683,441
BU 140 Administration and Support Svcs	Admin & Support	14.00	1,993,893	404,382	1,589,511	0	1,589,511
Total	Percent	52.50	15,491,985	4,659,214	10,832,771	0%	10,832,771
			100%	30%		0%	70%
**This function is 100% funded by SB90 in the Controller's budget							
Information Services Department							
BU 145 DP & Telecommunications	Non-Mandated	7.00	2,479,137	6,308,996	-3,829,859	0	-3,829,859
BU 145 Enterprise IT Planning & Info Svcs	Non-Mandated	5.00	872,974	0	872,974	0	872,974
BU 145 Geographic Information Svcs*	Non-Mandated	2.00	835,613	77,639	757,974	0	757,974
BU 145 GIS Regional Budgetary Fund	Non-Mandated	3.00	479,325	479,325	0	0	0
BU 145 Mailroom-Postage/Records/ Mes. Driver**	Non-Mandated	5.00	1,974,278	364,324	1,609,954	0	1,609,954
BU 145 Printing Services	Non-Mandated	12.00	2,182,913	2,197,239	-14,326	0	-14,326
BU 145 DP & Telecommunications	Mandated-Some Flex	154.00	27,079,798	27,079,798	0	0	0
BU 145 ISD Direct Appr for Ent Svc	Mandated-Some Flex	0.00	4,516,931	0	4,516,931	0	4,516,931
BU 145 Network Infrastructure	Mandated-Some Flex	11.00	4,887,133	45,000	4,842,133	0	4,842,133
BU 145 CJIC Administration	Mandated-Some Flex	6.00	1,680,897	60,000	1,620,897	0	1,620,897
BU 145 HIPPA Security Officer	Mandated-No Flex	1.00	170,679	0	170,679	0	170,679
BU 145 Administration and Support Svcs	Admin & Support	3.00	3,586,164	0	3,586,164	0	3,586,164
Total	Percent	209.00	50,745,842	36,612,321	14,133,521	0%	14,133,521
			100%	72%		0%	28%

Schedule 2.1

Detail of General Fund Subsidies and Discretionary Funding at the Function/Program Level
(Budget Unit Order)

Program/Function	Mandate Status	Staffing	FY 2008-09 Adopted Budget		Net Budget	General Fund	
			Total Budget	Less Revenue		Required Subsidy	Discretionary Funding
Department of Revenue							
BU 148 General Collections	Non-Mandated	35.00	3,669,619	3,785,461	-115,842	0	-115,842
BU 148 Justice Collections (APD-Muni)	Non-Mandated	3.00	418,397	336,486	81,911	0	81,911
BU 148 Justice Collections (APD-Muni)	Mandated-No Flex	21.50	2,188,186	2,691,627	-503,441	0	-503,441
BU 148 Justice Collections (Traffic)	Mandated-No Flex	14.50	1,505,590	1,810,731	-305,141	0	-305,141
BU 148 Administration and Support Svcs	Admin & Support	4.00	516,818	516,818	0	0	0
	Total	78.00	8,298,610	9,141,123	-842,513	0%	-842,513
	Percent		100%	110%		0%	-10%
Office of Affordable Housing							
BU 168 Comm Development (NON-GF)	Non-Mandated	2.75	1,939,683	1,780,390	159,293	0	159,293
BU 168 Homeless Concerns	Non-Mandated	2.25	960,692	465,000	495,692	0	495,692
BU 168 Homeownership Program (NON-GF)	Non-Mandated	2.75	1,189,087	1,020,983	168,104	0	168,104
BU 168 Housing Development (NON-GF)	Non-Mandated	1.00	1,749,985	1,560,300	189,685	0	189,685
BU 168 Housing Rehabilitation (NON-GF)	Non-Mandated	2.25	1,031,850	959,370	72,480	0	72,480
BU 168 Administration and Support Svcs	Admin & Support	1.00	2,884,436	1,464,396	1,420,040	0	1,420,040
	Total	12	9,755,733	7,250,439	2,505,294	0%	2,505,294
	Percent		100%	74%		0%	26%
Communications							
BU 190 Countywide 9-1-1 Coordination	Non-Mandated	0.50	56,925	7,000	59,925	0	59,925
BU 190 Emergency Medical Dispatch	Non-Mandated	4.00	675,606	254,729	420,877	0	420,877
BU 190 9-1-1 & Non-Emergency Calls	Mandated-Some Flex	18.50	3,100,652	244,604	2,856,048	0	2,856,048
BU 190 Comm. Infrastructure Install. & Mainten.	Mandated-Some Flex	6.00	971,789	105,356	866,433	0	866,433
BU 190 Data Management	Mandated-Some Flex	2.00	309,874	234,919	74,955	0	74,955
BU 190 Fire Dispatching	Mandated-Some Flex	11.50	2,304,322	1,457,915	846,407	0	846,407
BU 190 Law Dispatching	Mandated-Some Flex	26.00	5,138,465	525,614	4,612,851	0	4,612,851
BU 190 Local Government Dispatching	Mandated-Some Flex	5.00	992,342	115,294	877,048	0	877,048
BU 190 Medical Dispatching	Mandated-Some Flex	18.00	3,579,286	861,248	2,718,038	0	2,718,038
BU 190 Radio Install & Repair	Mandated-Some Flex	1.50	225,340	51,143	174,197	0	174,197
BU 190 Radio Training & Staff Development	Mandated-Some Flex	1.50	204,676	155,168	49,508	0	49,508
BU 190 Comm. Sys. Engring & Design	Mandated-Some Flex	1.00	177,473	10,689	166,784	0	166,784
BU 190 FCC Licensing	Mandated-No Flex	1.00	169,164	10,189	158,975	0	158,975
BU 190 Information Systems Mgt.	Mandated-No Flex	1.00	135,306	24,449	110,857	0	110,857
BU 190 Administration and Support Svcs	Admin & Support	10.50	1,347,684	0	1,347,684	0	1,347,684
	Total	108.00	19,398,904	4,058,317	15,340,587	0%	15,340,587
	Percent		100%	21%		0%	79%

Schedule 2.1

Detail of General Fund Subsidies and Discretionary Funding at the Function/Program Level
(Budget Unit Order)

Program / Function	Mandate Status	FY 2008-09 Adopted Budget			General Fund	
		Staffing	Total Budget	Less Revenue	Required Subsidy	Discretionary Funding
BU 504 CalWORKs Eligibility	Mandated-No Flex	274.90	30,105,694	30,105,694	0	0
BU 504 CalWORKs Substance Abuse & Mental Hlth	Mandated-No Flex	0.00	3,220,418	3,220,418	0	0
BU 504 Cash Assistance Prog for Imm - Benefits	Mandated-No Flex	0.00	8,342,156	8,342,156	0	0
BU 504 Cash Assistance - Immigrants Eligibility	Mandated-No Flex	16.00	2,200,069	2,200,069	0	0
BU 504 Corrective Action Bureau	Mandated-No Flex	12.70	0	0	0	0
BU 504 County Maintenance of Effort	Mandated-No Flex	0.00	0	-4,075,417	4,075,417	0
BU 504 Foster Care Eligibility	Mandated-No Flex	34.30	4,209,069	3,612,306	596,763	0
BU 504 Income Elig Verification System	Mandated-No Flex	11.60	0	0	0	0
BU 504 Kin Gap Prog - Federal - Eligibility	Mandated-No Flex	1.50	190,363	190,363	0	0
BU 504 Medi-Cal Eligibility	Mandated-No Flex	636.20	84,469,558	83,871,521	598,037	0
BU 504 Refugee Cash Assist - Benefits	Mandated-No Flex	0.00	421,030	421,030	0	0
BU 504 Refugee Cash Asst - Eligibility	Mandated-No Flex	1.10	190,000	190,000	0	0
BU 504 Refugee Employment Services	Mandated-No Flex	0.50	354,154	354,154	0	0
BU 504 Refugee Tarq Assist Program	Mandated-No Flex	0.60	381,989	381,989	0	0
BU 504 Statewide Automated Welfare System	Mandated-No Flex	0.00	6,280,737	6,162,483	118,254	0
Total	Percent	1,479.10	354,094,884	338,246,493	15,848,391	12,339,242
			100%	96%	3%	1%

Social Services - Aging and Adult Services

BU 505 Archstone Foundation	Non-Mandated	0.00	57,530	57,530	0	0
BU 505 Council on Aging	Non-Mandated	0.00	196,009	103,747	92,262	0
BU 505 Senior Nutrition Program	Non-Mandated	7.00	7,375,897	3,142,701	4,233,196	0
BU 505 Probate Conservatorships	Mandated-Some Flex	24.40	2,838,201	2,056,303	781,898	0
BU 505 Adult Protective Services	Mandated-No Flex	46.00	6,073,816	5,082,163	991,654	0
BU 505 In Home Support Services - Admin	Mandated-No Flex	106.70	13,191,468	11,039,781	2,151,687	0
BU 505 LPS Conservatorships	Mandated-No Flex	48.20	5,769,434	4,411,589	1,357,845	0
BU 505 Public Administration	Mandated-Most Flex	18.00	2,378,724	1,886,786	491,938	0
Total	Percent	250.30	37,881,079	27,780,600	10,100,479	3,235,603
			100%	73%	9%	18%

Debt Service

BU 810 Debt Service Management	Mandated-No Flex	1.25	216,645	0	216,645	0
BU 810 Debt Service Payments	Mandated-No Flex	0.00	55,473,304	35,937,178	19,536,126	0
BU 810 Management & Consultant Fees	Mandated-No Flex	0.00	1,171,875	3,000	1,168,875	0
Total	Percent	1.25	56,861,825	35,940,179	20,921,646	0
			100%	63%	0%	37%

Valley Medical Center

BU 921 Ambulatory Care	Mandated-Some Flex	158.90	18,085,157	14,145,360	3,939,798	2,088,093
BU 921 Cardiovascular Services	Mandated-Some Flex	18.12	6,224,178	4,868,259	1,355,919	718,637
BU 921 Critical Care Nursing	Mandated-Some Flex	623.94	111,065,520	86,870,227	24,195,293	12,823,505
BU 921 Dental Services	Mandated-Some Flex	24.85	4,108,657	3,213,538	895,059	474,381
BU 921 Diagnostic Imaging	Mandated-Some Flex	134.93	23,387,801	18,292,830	5,094,963	2,700,330
BU 921 East Valley Clinic	Mandated-Some Flex	75.48	9,078,017	7,100,398	1,977,619	1,048,138
BU 921 EEG Services	Mandated-Some Flex	3.70	533,283	417,109	116,174	61,572
BU 921 Facilities	Mandated-Some Flex	81.32	20,318,278	15,892,002	4,426,276	2,345,926
BU 921 Fair Oaks Clinic	Mandated-Some Flex	8.41	946,200	740,074	206,127	109,247
BU 921 Food Services	Mandated-Some Flex	57.61	6,991,340	5,468,297	1,523,043	807,213
BU 921 Hospital Social Services	Mandated-Some Flex	23.72	2,932,754	2,293,862	638,892	338,613
BU 921 Inpatient Acute Nurse	Mandated-Some Flex	780.57	128,390,209	100,420,784	27,969,424	14,823,795
Total	Percent	1,813.32	300,421,100	228,000,000	72,421,100	28,421,100
			100%	76%	24%	9%

Schedule 2.1

Detail of General Fund Subsidies and Discretionary Funding at the Function/Program Level
(Budget Unit Order)

Program/Function	Mandate Status	FY 2008-09 Adopted Budget				General Fund	
		Staffing	Total Budget	Less Revenue	Net Budget	Required Subsidy	Discretionary Funding
BU 921 Laboratory Services	Mandated-Some Flex	204.69	38,234,181	29,904,978	8,329,202	4,414,477	3,914,725
BU 921 Medical Records	Mandated-Some Flex	123.78	11,682,072	9,137,168	2,544,905	1,348,799	1,196,105
BU 921 Moorpark Employee Hlth	Mandated-Some Flex	6.50	1,001,240	783,123	218,117	115,602	102,515
BU 921 Moorpark Primary Care	Mandated-Some Flex	66.73	9,207,572	7,201,730	2,005,842	1,063,096	942,746
BU 921 OPD Specialty Services	Mandated-Some Flex	85.33	11,065,000	8,654,523	2,410,477	1,277,553	1,132,924
BU 921 Outpatient Oncology	Mandated-Some Flex	24.59	3,521,419	2,754,289	767,131	406,579	360,551
BU 921 Patient Care - Outside Services	Mandated-Some Flex	0.00	16,758,551	13,107,751	3,650,800	1,934,924	1,715,876
BU 921 Perioperative Services	Mandated-Some Flex	9.50	9,983,758	7,808,826	2,174,932	1,152,714	1,022,218
BU 921 Pharmacy Services	Mandated-Some Flex	195.46	91,246,569	71,368,778	19,877,793	10,535,230	9,342,563
BU 921 Physician Services	Mandated-Some Flex	503.93	127,372,446	99,624,738	27,747,708	14,706,285	13,041,423
BU 921 Protective Services	Mandated-Some Flex	58.90	5,524,160	4,320,738	1,203,422	637,814	565,608
BU 921 Psychiatric Services	Mandated-Some Flex	190.36	29,926,427	29,926,427	0	0	0
BU 921 Radiation Therapy	Mandated-Some Flex	5.50	1,070,481	837,280	233,201	123,597	109,605
BU 921 Rehab/Nuero Clinic	Mandated-Some Flex	8.15	1,256,725	982,951	273,774	145,100	128,674
BU 921 Respiratory Care	Mandated-Some Flex	61.06	9,558,099	7,475,895	2,082,203	1,103,568	978,636
BU 921 Silvercreek Clinic	Mandated-Some Flex	6.13	1,478,067	1,156,075	321,993	170,656	151,336
BU 921 South Valley Clinic	Mandated-Some Flex	23.00	2,629,117	2,056,372	572,745	303,555	269,190
BU 921 Therapy Services	Mandated-Some Flex	153.87	19,446,008	15,209,753	4,236,255	2,245,215	1,991,040
BU 921 Tully Clinic	Mandated-Some Flex	53.50	6,645,830	5,198,056	1,447,774	767,320	680,454
BU 921 Urgent Care	Mandated-Some Flex	21.32	4,495,939	3,516,512	979,427	519,096	460,331
BU 921 Valley Health Center	Mandated-Some Flex	157.93	20,802,530	16,270,761	4,531,769	2,401,838	2,129,932
BU 921 VMC Services for Health Depts	Mandated-Some Flex	68.59	23,699,622	23,699,622	0	0	0
BU 921 Administration	Admin & Support	77.23	24,029,778	18,794,962	5,234,816	2,774,452	2,460,363
BU 921 Grant Related Services	Admin & Support	13.40	1,639,814	1,282,585	357,229	357,229	0
BU 921 Required or Mandated Support	Admin & Support	760.82	141,232,093	110,465,102	30,766,991	16,306,505	14,460,486
BU 921 Support Services	Admin & Support	14.25	2,289,821	1,790,990	498,831	264,380	234,450
	Total	4,886.07	947,858,713	753,052,791	194,805,922	103,415,036	91,390,886
	Percent		100%	79%		11%	0
Grand Total		14,318.60	3,447,719,282	2,229,465,875	1,218,253,405	296,847,539	921,405,866

Schedule 4.1

General Fund Discretionary Funding of Mandated Functions/Programs
(Budget Unit Order)

Budget Unit	Mandate Status	Funding Flexibility	Function./Program	FY 2008-09 Adopted Budget			Net Budget	Required Subsidy	Discretionary Funding
				Staffing	Total Budget	Departmental Revenue			
504	Mandated	None	BU 504 Cal Learn	2.2	876,800	876,800	0	0	0
504	Mandated	None	BU 504 CalWORKS - Benefits	0.0	103,069,427	102,018,487	1,050,940	1,050,940	0
504	Mandated	None	BU 504 CalWORKS Child Care	43.6	17,120,036	16,990,436	129,600	0	129,600
504	Mandated	None	BU 504 CalWORKS Eligibility	274.9	30,105,694	30,105,694	0	0	0
504	Mandated	None	BU 504 CalWORKS Substance Abuse & Mental Hlth	0.0	3,220,418	3,220,418	0	0	0
504	Mandated	None	BU 504 Cash Assistance Prog for Imm - Benefits	0.0	8,342,156	8,342,156	0	0	0
504	Mandated	None	BU 504 Cash Assistance - Immigrants Eligibility	16.0	2,200,069	2,200,069	0	0	0
504	Mandated	None	BU 504 Corrective Action Bureau	12.7	0	0	0	0	0
504	Mandated	None	BU 504 County Maintenance of Effort	0.0	0	-4,075,417	4,075,417	4,075,417	0
504	Mandated	None	BU 504 Foster Care Eligibility	34.3	4,209,069	3,612,306	596,763	596,763	0
504	Mandated	None	BU 504 Income Elig Verification System	11.6	0	0	0	0	0
504	Mandated	None	BU 504 Kin Gap Prog - Federal - Eligibility	1.5	190,363	190,363	0	0	0
504	Mandated	None	BU 504 Medi-Cal Eligibility	636.2	84,469,558	83,871,521	598,037	598,037	0
504	Mandated	None	BU 504 Refugee Cash Assist - Benefits	0.0	421,030	421,030	0	0	0
504	Mandated	None	BU 504 Refugee Cash Assist - Eligibility	1.1	190,000	190,000	0	0	0
504	Mandated	None	BU 504 Refugee Employment Services	0.5	354,154	354,154	0	0	0
504	Mandated	None	BU 504 Refugee Targ Assist Program	0.6	381,989	381,989	0	0	0
504	Mandated	None	BU 504 Statewide Automated Welfare System	0.0	6,280,737	6,162,483	118,254	118,254	0
505	Mandated	Most	BU 505 Public Administration	18.0	2,378,724	1,886,786	491,938	491,938	491,938
505	Mandated	Some	BU 505 Probate Conservatorships	24.4	2,838,201	2,056,303	781,898	0	781,898
505	Mandated	None	BU 505 Adult Protective Services	46.0	6,073,816	5,082,163	991,654	991,654	0
505	Mandated	None	BU 505 In Home Support Services - Admin	106.7	13,191,468	11,039,781	2,151,687	2,151,687	0
505	Mandated	None	BU 505 LPS Conservatorships	48.2	5,769,434	4,411,589	1,357,845	0	1,357,845
810	Mandated	None	BU 810 Debt Service Management	1.3	216,645	0	216,645	0	216,645
810	Mandated	None	BU 810 Debt Service Payments	0.0	55,473,304	35,937,178	19,536,126	0	19,536,126
810	Mandated	None	BU 810 Management & Consultant Fees	0.0	1,171,875	3,000	1,168,875	0	1,168,875
921	Mandated	Some	BU 921 Ambulatory Care	158.9	18,085,157	14,145,360	3,939,798	2,088,053	1,851,705
921	Mandated	Some	BU 921 Cardiovascular Services	18.1	6,224,178	4,868,259	1,355,919	718,637	637,282
921	Mandated	Some	BU 921 Critical Care Nursing	623.9	111,065,520	86,870,227	24,195,293	12,823,505	11,371,788
921	Mandated	Some	BU 921 Dental Services	24.9	4,108,657	3,213,598	895,059	474,381	420,678
921	Mandated	Some	BU 921 Diagnostic Imaging	134.9	23,387,801	18,292,838	5,094,963	2,700,330	2,394,633
921	Mandated	Some	BU 921 East Valley Clinic	75.5	9,078,017	7,100,398	1,977,619	1,048,138	929,481
921	Mandated	Some	BU 921 EEG Services	3.7	533,283	417,109	116,174	61,572	54,602
921	Mandated	Some	BU 921 Facilities	81.3	20,318,278	15,892,002	4,426,276	2,345,926	2,080,350
921	Mandated	Some	BU 921 Fair Oaks Clinic	8.4	946,200	740,074	206,127	109,247	96,880
921	Mandated	Some	BU 921 Food Services	57.6	6,991,340	5,468,297	1,523,043	807,213	715,830
921	Mandated	Some	BU 921 Hospital Social Services	23.7	2,932,754	2,293,862	638,892	338,613	300,279
921	Mandated	Some	BU 921 Inpatient Acute Nurse	780.6	128,390,209	100,420,784	27,969,424	14,823,795	13,145,629
921	Mandated	Some	BU 921 Laboratory Services	204.7	38,234,181	29,904,978	8,329,202	4,414,477	3,914,725
921	Mandated	Some	BU 921 Medical Records	123.8	11,682,072	9,137,168	2,544,905	1,348,799	1,196,105
921	Mandated	Some	BU 921 Moorpark Employee Hlth	6.5	1,001,240	783,123	218,117	115,602	102,515
921	Mandated	Some	BU 921 Moorpark Primary Care	66.7	9,207,572	7,201,730	2,005,842	1,063,096	942,746
921	Mandated	Some	BU 921 OPD Specialty Services	85.3	11,065,000	8,654,523	2,410,477	1,277,553	1,132,924

Schedule 4.1

General Fund Discretionary Funding of Mandated Functions/Programs
(Budget Unit Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			Net Budget	General Fund	
				Staffing	Total Budget	Departmental Revenue		Required Subsidy	Discretionary Funding
921	Mandated	Some	BU 921 Outpatient Oncology	24.6	3,521,419	2,754,289	767,131	406,579	360,531
921	Mandated	Some	BU 921 Patient Care - Outside Services	0.0	16,758,551	13,107,751	3,650,800	1,934,924	1,715,876
921	Mandated	Some	BU 921 Perioperative Services	9.5	9,983,758	7,808,826	2,174,932	1,152,714	1,022,218
921	Mandated	Some	BU 921 Pharmacy Services	195.5	91,246,569	71,368,776	19,877,793	10,535,230	9,342,563
921	Mandated	Some	BU 921 Physician Services	503.9	127,372,446	99,624,738	27,747,708	14,706,285	13,041,423
921	Mandated	Some	BU 921 Protective Services	58.9	5,524,160	4,320,738	1,203,422	637,814	565,608
921	Mandated	Some	BU 921 Psychiatric Services	190.4	29,926,427	29,926,427	0	0	0
921	Mandated	Some	BU 921 Radiation Therapy	5.5	1,070,481	837,280	233,201	123,597	109,605
921	Mandated	Some	BU 921 Rehab/Neuro Clinic	8.2	1,256,725	982,951	273,774	145,100	128,674
921	Mandated	Some	BU 921 Respiratory Care	61.1	9,558,099	7,475,895	2,082,203	1,103,568	978,636
921	Mandated	Some	BU 921 Silvercreek Clinic	6.1	1,478,067	1,156,075	321,993	170,656	151,336
921	Mandated	Some	BU 921 South Valley Clinic	23.0	2,629,117	2,056,372	572,745	303,555	269,190
921	Mandated	Some	BU 921 Therapy Services	153.9	19,446,008	15,209,753	4,236,255	2,245,215	1,991,040
921	Mandated	Some	BU 921 Tully Clinic	53.5	6,645,830	5,198,056	1,447,774	767,320	680,454
921	Mandated	Some	BU 921 Urgent Care	21.3	4,495,939	3,516,512	979,427	519,096	460,331
921	Mandated	Some	BU 921 Valley Health Center	157.9	20,802,530	16,270,761	4,531,769	2,401,838	2,129,932
921	Mandated	Some	BU 921 VMC Services for Health Depts	68.6	23,699,622	23,699,622	0	0	0
Total				11,875	2,733,077,707	1,865,023,333	868,054,374	264,618,808	603,435,566

Schedule 4.2

General Fund Discretionary Funding of Mandated Functions/Programs
(Discretionary Funding Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			Net Budget	Required Subsidy	General Fund Discretionary Funding
				Staffing	Total Budget	Departmental Revenue			
502	Mandated	None	BU 502 Appeals Program	11.6	0	0	0	0	0
503	Mandated	None	BU 503 Adoptions Asst Prog (Benefits)	0.0	20,953,654	19,547,091	1,406,563	1,406,563	0
503	Mandated	None	BU 503 AFDC Foster Care Program	0.0	37,265,100	30,677,331	6,587,769	6,587,769	0
503	Mandated	None	BU 503 CAPTI	0.0	480,925	480,925	0	0	0
503	Mandated	None	BU 503 Emancipated Youth Stipends - ILP	0.0	96,674	96,674	0	0	0
503	Mandated	None	BU 503 Emerg Asst Foster Care Program	0.0	2,495,788	2,120,573	375,215	375,215	0
503	Mandated	None	BU 503 Federal Kin-GAP Program (Benefits)	0.0	2,875,975	2,725,911	150,064	150,064	0
503	Mandated	None	BU 503 Seriously Emot Disturb Childrn (Benefits)	0.0	1,846,368	1,324,913	521,455	521,455	0
503	Mandated	None	BU 503 STOP	0.0	510,870	438,730	72,140	72,140	0
503	Mandated	None	BU 503 Transitional Housing Placement Program	0.0	1,191,528	1,023,487	168,041	168,041	0
504	Mandated	Some	BU 504 Food Stamp Employment & Training (FSET)	12.2	1,850,808	1,453,550	397,258	397,258	0
504	Mandated	Some	BU 504 General Assistance - Benefits	0.0	7,265,262	3,845,481	3,419,781	3,419,781	0
504	Mandated	Some	BU 504 General Assistance Eligibility	28.3	3,589,799	1,900,069	1,689,730	1,689,730	0
504	Mandated	None	BU 504 Adoptions Assistance Program Eligibility	5.9	722,139	722,139	0	0	0
504	Mandated	None	BU 504 Cal Learn	2.2	876,800	876,800	0	0	0
504	Mandated	None	BU 504 CallWORKS - Benefits	0.0	103,069,427	102,018,487	1,050,940	1,050,940	0
504	Mandated	None	BU 504 CallWORKS Eligibility	274.9	30,105,694	30,105,694	0	0	0
504	Mandated	None	BU 504 CallWORKS Substance Abuse & Mental Hlth	0.0	3,220,418	3,220,418	0	0	0
504	Mandated	None	BU 504 Cash Assistance Prog for Imm - Benefits	0.0	8,342,156	8,342,156	0	0	0
504	Mandated	None	BU 504 Cash Assistance - Immigrants Eligibility	16.0	2,200,069	2,200,069	0	0	0
504	Mandated	None	BU 504 Corrective Action Bureau	12.7	0	0	0	0	0
504	Mandated	None	BU 504 County Maintenance of Effort	0.0	0	-4,075,417	4,075,417	4,075,417	0
504	Mandated	None	BU 504 Income Elig Verification System	11.6	0	0	0	0	0
504	Mandated	None	BU 504 Kin Gap Prog - Federal - Eligibility	1.5	190,363	190,363	0	0	0
504	Mandated	None	BU 504 Medi-Cal Eligibility	636.2	84,469,558	83,871,821	598,037	598,037	0
504	Mandated	None	BU 504 Refugee Cash Assist - Benefits	0.0	421,030	421,030	0	0	0
504	Mandated	None	BU 504 Refugee Cash Asst - Eligibility	1.1	190,000	190,000	0	0	0
504	Mandated	None	BU 504 Refugee Employment Services	0.5	354,154	354,154	0	0	0
504	Mandated	None	BU 504 Refugee Targ Assist Program	0.6	381,989	381,989	0	0	0
504	Mandated	None	BU 504 Statewide Automated Welfare System	0.0	6,280,737	6,162,483	118,254	118,254	0
921	Mandated	Some	BU 921 Psychiatric Services	190.4	29,926,427	29,926,427	0	0	0
921	Mandated	Some	BU 921 VMC Services for Health Depts	68.6	23,699,622	23,699,622	0	0	0
505	Mandated	None	BU 505 Adult Protective Services	46.0	6,073,816	5,082,163	991,654	991,654	0
505	Mandated	None	BU 505 In Home Support Services - Admin	106.7	13,191,468	11,039,781	2,151,687	2,151,687	0
260	Mandated	Some	BU 260 Map Check	0.6	72,322	80,000	-7,678	0	-7,678
114	Mandated	Some	BU 114 Marriage Licenses	5.3	550,218	558,570	-8,352	0	-8,352
114	Mandated	None	BU 114 Clerk Business	8.0	847,584	875,100	-27,516	0	-27,516
260	Mandated	Some	BU 260 Private Development Inspection	3.6	447,393	500,000	-52,607	0	-52,607
410	Mandated	Most	BU 410 Adolescent Family Life	1.0	1,148,003	1,215,678	-67,675	0	-67,675
418	Mandated	Some	BU 418 TB Clinic	22.5	3,009,955	3,083,365	-73,400	0	-73,400
260	Mandated	Some	BU 260 Stanford University Plan Check	4.9	697,644	780,000	-82,356	0	-82,356
120	Mandated	Some	BU 120 Juvenile Dependency	32.0	5,956,590	6,058,800	-102,210	0	-102,210
410	Mandated	None	BU 410 Tobacco Control	3.5	406,838	536,573	-129,735	0	-129,735

Schedule 4.2

General Fund Discretionary Funding of Mandated Functions/Programs
(Discretionary Funding Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			General Fund		
				Staffing	Total Budget	Departmental Revenue	Net Budget	Required Subsidy	Discretionary Funding
115	Mandated	None	BU 115 Assessment Services	38.3	3,188,584	3,356,941	-168,357	0	-168,357
260	Mandated	Some	BU 260 Stanford University Inspection	3.9	586,573	800,000	-213,427	0	-213,427
148	Mandated	None	BU 148 Justice Collections (Traffic)	14.5	1,505,590	1,810,731	-305,141	0	-305,141
263	Mandated	None	BU 263 Civic Center Garage*	0.3	402,095	712,500	-310,405	0	-310,405
260	Mandated	Some	BU 260 Building Plan Check	4.9	697,644	1,015,000	-317,356	0	-317,356
410	Mandated	None	BU 410 Nutrition & Wellness Grants*	9.5	2,984,557	2,972,114	12,443	365,884	-353,441
410	Mandated	None	BU 410 Maternal, Child and Adol. Health*	6.0	879,131	608,987	270,144	632,375	-362,231
148	Mandated	None	BU 148 Justice Collections (APD-Muni)	21.5	2,188,186	2,691,627	-503,441	0	-503,441
504	Mandated	None	BU 504 Foster Care Eligibility	34.3	4,209,059	3,612,306	596,763	596,763	0
260	Mandated	Some	BU 260 Building Inspection	7.5	1,131,132	1,805,000	-673,868	0	-673,868
410	Mandated	Some	BU 410 Immunization Program/Clinic*	11.5	1,864,179	2,581,183	-717,004	0	-717,004
410	Mandated	Some	BU 410 Public Health Pharmacy*	8.5	3,390,050	4,311,440	-921,390	0	-921,390
112	Mandated	Some	BU 112 Tax Roll Control*	11.0	1,548,126	3,096,100	-1,547,974	0	-1,547,974
114	Mandated	None	BU 114 Document Archiving	8.0	1,618,128	4,031,103	-2,412,975	0	-2,412,975
114	Mandated	None	BU 114 Recorded Document Copies	7.8	1,835,602	5,173,877	-3,338,275	0	-3,338,275
114	Mandated	None	BU 114 Document Indexing	13.0	2,559,686	6,625,846	-3,966,160	0	-3,966,160
114	Mandated	None	BU 114 Document Recording	20.3	5,173,687	16,919,762	-11,746,075	0	-11,746,075
Total				11,875	2,733,077,707	1,865,023,333	868,054,374	264,618,808	603,435,566

Schedule 4.7

Summary of Mandated Functions/Programs with NO Funding Flexibility
(Budget Unit Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			General Fund		
				Staffing	Total Budget	Departmental Revenue	Net Budget	Required Subsidy	Discretionary Funding
230	Mandated	None	BU 230 West Valley Patrol - Unincorp.	10.0	3,268,436	1,944,874	1,323,562	0	1,323,562
235-240	Mandated	None	BU 235-240 Administrative Booking	36.8	3,694,188	1,367,979	2,326,209	0	2,326,209
235-240	Mandated	None	BU 235-240 Classification	38.0	5,326,740	2,287,434	3,039,306	0	3,039,306
235-240	Mandated	None	BU 235-240 Elmwood Complex	364.5	67,420,608	23,612,155	43,808,453	0	43,808,453
235-240	Mandated	None	BU 235-240 Food Service	70.0	11,353,292	3,418,443	7,934,849	0	7,934,849
235-240	Mandated	None	BU 235-240 Internal Affairs	5.0	928,960	279,707	649,253	0	649,253
235-240	Mandated	None	BU 235-240 Laundry	3.0	399,520	120,294	279,226	0	279,226
235-240	Mandated	None	BU 235-240 Main Jail Complex	378.0	71,763,185	35,019,129	36,744,056	0	36,744,056
235-240	Mandated	None	BU 235-240 Training	4.0	1,732,556	521,667	1,210,889	0	1,210,889
235-240	Mandated	None	BU 235-240 Weekend Work Program	9.8	1,259,895	927,716	332,179	0	332,179
246	Mandated	None	BU 246 Adult Supervision Unit	72.5	9,214,311	3,966,058	5,248,253	2,975,464	2,272,789
246	Mandated	None	BU 246 DNA Fingerprint - Prop.69 (Juv./Adult)	5.0	432,254		432,254	139,582	292,672
246	Mandated	None	BU 246 Drug Treatment Court	11.5	1,395,517		1,395,517	450,637	944,880
246	Mandated	None	BU 246 Internal Affairs Unit	4.0	545,281		545,281	176,081	369,200
246	Mandated	None	BU 246 Juvenile Court Unit	11.0	1,340,941		674,243	674,243	0
246	Mandated	None	BU 246 Juvenile Gang Unit	15.0	1,894,644		1,186,701	1,186,701	0
246	Mandated	None	BU 246 Juvenile Hall Operations/Living	266.0	30,754,629	2,343,355	28,411,274	9,931,213	18,480,061
246	Mandated	None	BU 246 Juvenile Ranch Facilities	117.0	15,368,794	5,531,306	9,837,488	4,997,055	4,840,433
246	Mandated	None	BU 246 Juvenile Screening Unit	12.0	1,389,221	614,823	774,398	774,398	0
246	Mandated	None	BU 246 Recovery Services Unit	19.0	2,132,252	1,318,954	813,298	688,542	124,756
246	Mandated	None	BU 246 Substance Abuse Unit	15.5	1,658,788		1,658,788	535,632	1,123,136
246	Mandated	None	BU 246 Training Unit	7.0	1,176,604	217,861	958,743	379,946	578,797
260	Mandated	None	BU 260 Land Use Permit Review	17.6	2,494,641	1,831,000	663,641	0	663,641
260	Mandated	None	BU 260 Williamson Act	1.2	163,703	20,000	143,703	0	143,703
262	Mandated	None	BU 262 Device Inspection	5.6	601,170	554,070	47,100	0	47,100
262	Mandated	None	BU 262 Pest Exclusion	4.3	537,565	225,770	311,795	135,564	176,231
262	Mandated	None	BU 262 Pest Management & Control	8.1	999,558	752,706	246,852	104,871	141,981
262	Mandated	None	BU 262 Pesticide Use Enforcement	8.6	1,174,778	357,907	816,871	389,849	427,022
262	Mandated	None	BU 262 Quantity Control/Inspection	3.5	378,252	348,210	30,042	0	30,042
262	Mandated	None	BU 262 Shelter Services	8.5	871,666	150,000	721,666	0	721,666
262	Mandated	None	BU 262 Various Agricultural Programs	1.0	131,825	59,229	72,596	19,716	52,880
262	Mandated	None	BU 262 Weights & Measures	1.9	209,568	192,720	16,848	0	16,848
263	Mandated	None	BU 262 Integrated Waste Management	7.5	1,457,024	1,457,024	0	0	0
263	Mandated	None	BU 263 a) Safety (Public)*	0.3	33,975	0	33,975	0	33,975
263	Mandated	None	BU 263 b) Safety (Employee)*	0.3	33,975	0	33,975	0	33,975
263	Mandated	None	BU 263 Bldg. Cleaning/Pest Control*	64.0	5,362,349	2,10,010	5,152,339	0	5,152,339
263	Mandated	None	BU 263 Capital Program, Renovation*	16.5	21,692,268	6,075,720	15,616,548	0	15,616,548
263	Mandated	None	BU 263 Civic Center Garage*	0.3	402,095	712,500	-310,405	0	-310,405
263	Mandated	None	BU 263 Corrective Maintenance*	75.3	15,267,962	1,801,190	13,466,772	0	13,466,772
263	Mandated	None	BU 263 Emergency Biohealth*	0.3	213,826	0	213,826	0	213,826
263	Mandated	None	BU 263 Emergency Ops. Support*	1.0	239,459	0	239,459	0	239,459
263	Mandated	None	BU 263 Environmental Compliance*	2.3	743,743	0	743,743	0	743,743
263	Mandated	None	BU 263 Landsc. Maint./Fire Protection*	8.5	899,520	0	899,520	0	899,520
263	Mandated	None	BU 263 Preventive Maintenance*	53.5	7,957,300	77,958	7,879,342	0	7,879,342
263	Mandated	None	BU 263 Property Acquisition & Disp.*	3.0	921,233	0	921,233	0	921,233
293	Mandated	None	BU 293 Autopsy-Related	3.8	701,734	0	701,734	0	701,734
293	Mandated	None	BU 293 Documentation	3.4	609,139	24,437	584,702	0	584,702

Schedule 4.7

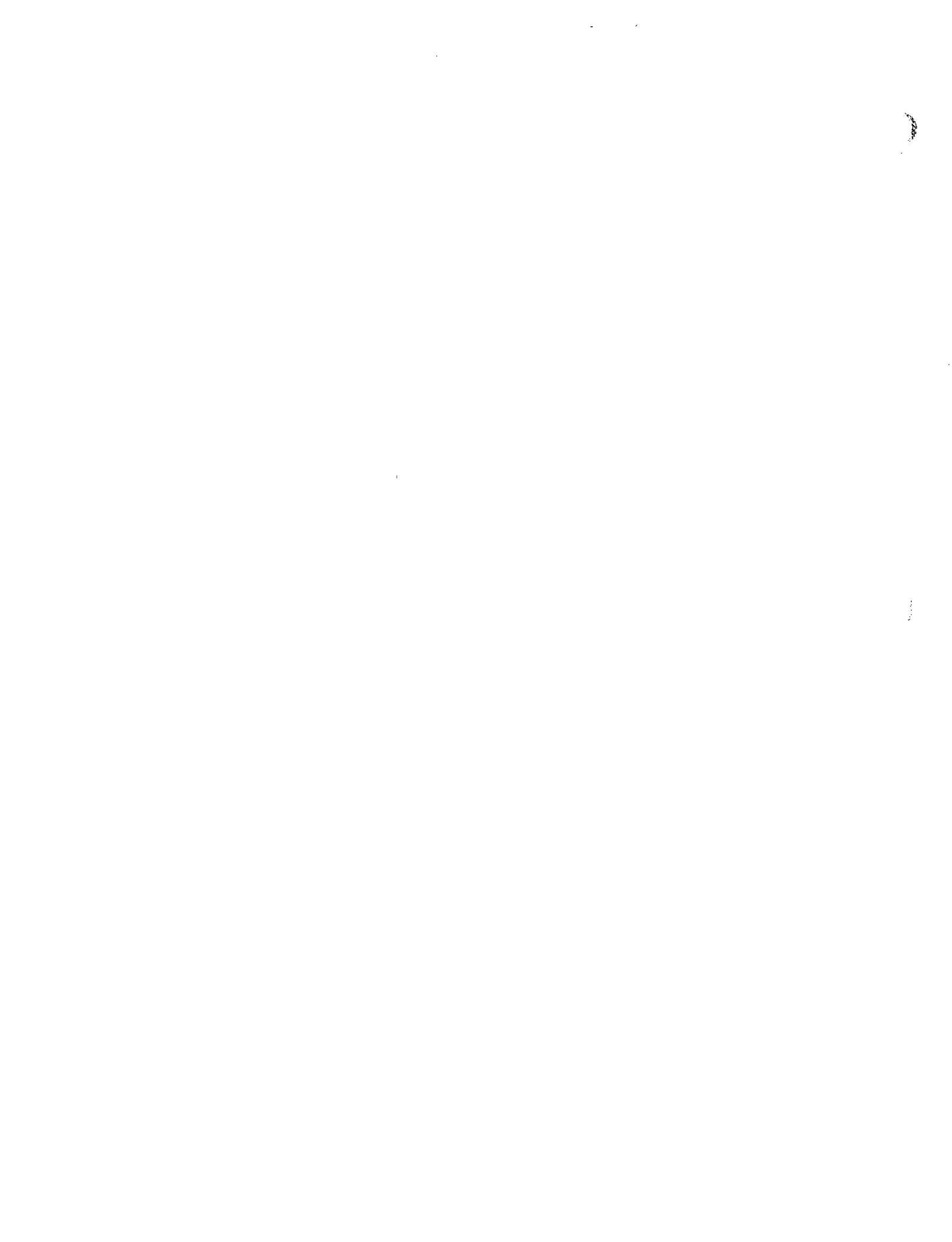
Summary of Mandated Functions/Programs with NO Funding Flexibility
(Budget Unit Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			General Fund		
				Staffing	Total Budget	Departmental Revenue	Net Budget	Required Subsidy	Discretionary Funding
293	Mandated	None	BU 293 Investigation	9.7	1,725,895	201,500	1,524,395	0	1,524,395
410	Mandated	None	BU 410 Disease Prevention and Control	15.0	2,117,369	523,770	1,593,599	0	1,593,599
410	Mandated	None	BU 410 HIV/AIDS Prevention and Control*	16.0	5,728,468	4,901,286	827,182	827,182	0
410	Mandated	None	BU 410 Maternal, Child and Adol. Health*	6.0	879,131	608,987	270,144	632,375	-362,231
410	Mandated	None	BU 410 Medical Marijuana ID Card	0.5	96,093	25,000	71,093	0	71,093
410	Mandated	None	BU 410 Nutrition & Wellness Grants*	9.5	2,984,557	2,972,114	12,443	365,884	-353,441
410	Mandated	None	BU 410 Tobacco Control	3.5	406,838	536,573	-129,735	0	-129,735
410	Mandated	None	BU 410 Tuberculosis	11.0	1,657,812	1,030,680	627,132	0	627,132
410	Mandated	None	BU 410 Vital Registration	9.0	1,104,507	1,095,500	9,007	0	9,007
412	Mandated	None	BU 412 Family/Children Inpatient	0.0	2,608,139	2,320,509	287,630	0	287,630
412	Mandated	None	BU 412 IMD/SNF/OBS	0.0	453,320	306,809	146,511	0	146,511
412	Mandated	None	BU 412 Legal Advocacy	0.0	16,058,557	6,727,478	9,331,079	0	9,331,079
412	Mandated	None	BU 412 State Hospital	0.0	395,745	221,954	173,791	0	173,791
414	Mandated	None	BU 414 Other CSCHS Dental*	0.0	6,062,205	2,294,283	3,767,922	0	3,767,922
414	Mandated	None	BU 414 Other CSCHS Nursing/Clinical*	2.5	283,928	0	283,928	0	283,928
414	Mandated	None	BU 414 Other CSCHS Pharmacy*	173.0	33,400,720	0	33,400,720	0	33,400,720
414	Mandated	None	BU 414 Other CSCHS Physicians*	0.0	5,359,223	0	5,359,223	0	5,359,223
418	Mandated	None	BU 418 PACE	0.0	1,910,816	0	1,910,816	0	1,910,816
502	Mandated	None	BU 502 Appeals Program	18.0	3,300,409	2,805,137	495,272	495,272	0
503	Mandated	None	BU 503 Adoptions Asst Prog (Benefits)	11.6	0	0	0	0	0
503	Mandated	None	BU 503 AFDC Foster Care Program	0.0	20,953,654	19,547,091	1,406,563	1,406,563	0
503	Mandated	None	BU 503 CAPT	0.0	37,265,100	30,677,331	6,587,769	6,587,769	0
503	Mandated	None	BU 503 Children's Shelter Program	91.0	480,925	480,925	0	0	0
503	Mandated	None	BU 503 Emancipated Youth Stipends - ILP	0.0	12,745,003	9,344,540	3,400,463	2,150,000	1,250,463
503	Mandated	None	BU 503 Emerg Asst Foster Care Program	0.0	96,674	96,674	0	0	0
503	Mandated	None	BU 503 Federal Kin-GAP Program (Benefits)	0.0	2,495,788	2,120,573	375,215	375,215	0
503	Mandated	None	BU 503 Independent Living Skills Program (ILP)	2.4	2,875,975	2,725,911	150,064	150,064	0
503	Mandated	None	BU 503 Seriously Emot Disturb Childm (Benefits)	0.0	1,082,648	997,482	85,166	85,166	0
503	Mandated	None	BU 503 STOP	0.0	1,846,368	1,324,913	521,455	521,455	0
503	Mandated	None	BU 503 Transitional Housing Placement Program	0.0	510,870	438,730	72,140	72,140	0
504	Mandated	None	BU 504 Wraparound	5.9	1,191,528	1,023,487	168,041	168,041	0
504	Mandated	None	BU 504 Adoption Assistance Program Eligibility	19.1	19,143,069	6,727,280	12,415,789	11,485,841	929,948
504	Mandated	None	BU 504 Cal Learn	2.2	722,139	722,139	0	0	0
504	Mandated	None	BU 504 CalWORKs - Benefits	0.0	876,800	876,800	0	0	0
504	Mandated	None	BU 504 CalWORKs Child Care	43.6	103,069,427	102,018,487	1,050,940	1,050,940	0
504	Mandated	None	BU 504 CalWORKs Eligibility	274.9	17,120,036	16,990,436	129,600	129,600	0
504	Mandated	None	BU 504 CalWORKs Substance Abuse & Mental Hlth	0.0	30,105,694	30,105,694	0	0	0
504	Mandated	None	BU 504 Cash Assistance Prog for Imm - Benefits	0.0	3,220,418	3,220,418	0	0	0
504	Mandated	None	BU 504 Cash Assistance - Immigrants Eligibility	16.0	8,342,156	8,342,156	0	0	0
504	Mandated	None	BU 504 Corrective Action Bureau	12.7	2,200,069	2,200,069	0	0	0
504	Mandated	None	BU 504 County Maintenance of Effort	0.0	0	0	0	0	0
504	Mandated	None	BU 504 Foster Care Eligibility	34.3	4,209,069	3,612,306	596,763	596,763	0
504	Mandated	None	BU 504 Income Elig Verification System	11.6	0	0	0	0	0
504	Mandated	None	BU 504 Kin Gap Prog - Federal - Eligibility	1.5	190,363	190,363	0	0	0
504	Mandated	None	BU 504 Medi-Cal Eligibility	636.2	84,469,558	83,871,521	598,037	598,037	0
504	Mandated	None	BU 504 Refugee Cash Assist - Benefits	0.0	421,030	421,030	0	0	0

Schedule 4.7

Summary of Mandated Functions/Programs with NO Funding Flexibility
(Budget Unit Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			General Fund		
				Staffing	Total Budget	Departmental Revenue	Net Budget	Required Subsidy	Discretionary Funding
504	Mandated	None	BU 504 Refugee Cash Asst - Eligibility	1.1	190,000	190,000	0	0	0
504	Mandated	None	BU 504 Refugee Employment Services	0.5	354,154	354,154	0	0	0
504	Mandated	None	BU 504 Refugee Targ Assist Program	0.6	381,989	381,989	0	0	0
504	Mandated	None	BU 504 Statewide Automated Welfare System	0.0	6,280,737	6,162,483	118,254	118,254	0
505	Mandated	None	BU 505 Adult Protective Services	46.0	6,073,816	5,082,163	991,654	991,654	0
505	Mandated	None	BU 505 In Home Support Services - Admin	106.7	13,191,468	11,039,781	2,151,687	2,151,687	0
505	Mandated	None	BU 505 LPS Conservatorships	48.2	5,769,434	4,411,589	1,357,845	1,357,845	0
810	Mandated	None	BU 810 Debt Service Management	1.3	216,645	0	216,645	0	216,645
810	Mandated	None	BU 810 Debt Service Payments	0.0	55,473,304	35,937,178	19,536,126	0	19,536,126
810	Mandated	None	BU 810 Management & Consultant Fees	0.0	1,171,875	3,000	1,168,875	0	1,168,875
Total				4811.3	1,131,758,936	699,435,905	432,323,031	88,330,874	343,992,157



Schedule 4.8

Summary of Mandated Functions/Programs with NO Funding Flexibility
(Discretionary Funding Order)

Budget Unit	Mandate Status	Funding Flexibility	Function/Program	FY 2008-09 Adopted Budget			Net Budget	General Fund	
				Staffing	Total Budget	Departmental Revenue		Required Subsidy	Discretionary Funding
148	Mandated	None	BU 148 Justice Collections (Traffic)	14.5	1,505,590	1,810,731	-305,141	0	-305,141
263	Mandated	None	BU 263 Civic Center Garage*	0.3	402,095	712,500	-310,405	0	-310,405
410	Mandated	None	BU 410 Nutrition & Wellness Grants*	9.5	2,984,557	2,972,114	12,443	365,884	-353,441
410	Mandated	None	BU 410 Maternal, Child and Adol. Health*	6.0	879,131	608,987	270,144	632,375	-362,231
148	Mandated	None	BU 148 Justice Collections (APD-Muni)	21.5	2,188,186	2,691,627	-503,441	0	-503,441
504	Mandated	None	BU 504 Foster Care Eligibility	34.3	4,209,069	3,612,306	596,763	596,763	0
114	Mandated	None	BU 114 Document Archiving	8.0	1,618,128	4,031,103	-2,412,975	0	-2,412,975
114	Mandated	None	BU 114 Recorded Document Copies	7.8	1,835,602	5,173,877	-3,338,275	0	-3,338,275
114	Mandated	None	BU 114 Document Indexing	13.0	2,659,686	6,625,846	-3,966,160	0	-3,966,160
114	Mandated	None	BU 114 Document Recording	20.3	5,173,687	16,919,762	-11,746,075	0	-11,746,075
Total				4811.3	1,131,758,936	699,435,905	432,323,031	88,330,874	343,992,157



Schedule 5.1

General Fund Discretionary Funding of Departmental Administration and Support
(Budget Unit Order)

Budget Unit	Mandate Status	Function/Program	FY 2008-09 Adopted Budget			FY 2008-09 Adopted Budget			General Fund Discretionary Funding
			Adm/Sup Positions	Total Positions	Percent of Adm to Total	Total Budget	Less Revenue	Net Budget	
106	Admin/Support*	Admin/Support Svcs	4.50	29.50	15%	546,729	0	546,729	546,729
107	Admin/Support*	Admin/Support Svcs	20.00	76.00	26%	4,269,149	308,087	3,961,062	3,961,062
110	Admin/Support*	Admin/Support Svcs	6.00	84.75	7%	1,234,323	427,000	797,323	797,323
112	Admin/Support*	Admin/Support Svcs	4.50	68.00	7%	843,121	0	843,121	843,121
114	Admin/Support*	Admin/Support Svcs	5.50	84.00	7%	820,695	0	820,695	820,695
115	Admin/Support*	Admin/Support Svcs	28.00	240.00	12%	4,773,022	2,110,014	2,663,008	2,663,008
116^	Admin/Support*	Admin/Support Svcs	-	-	0%	1,253,704	1,029,334	224,370	6,027
118	Admin/Support*	Admin/Support Svcs	3.50	30.00	12%	530,549	0	530,549	530,549
120	Admin/Support*	Admin/Support Svcs	16.00	126.00	13%	2,774,654	0	2,774,654	2,774,654
130	Admin/Support*	Admin/Support Svcs	16.75	98.50	17%	2,308,377	1,876,812	431,765	431,765
132	Admin/Support*	Admin/Support Svcs	3.00	57.50	5%	436,116	62,568	373,548	373,548
135	Admin/Support*	Admin/Support Svcs	1.50	50.00	3%	2,350,489	844,509	1,505,980	1,505,980
140	Admin/Support*	Admin/Support Svcs	14.00	52.50	27%	1,993,893	404,382	1,589,511	1,589,511
145	Admin/Support*	Admin/Support Svcs	3.00	209.00	1%	3,586,164	0	3,586,164	3,586,164
148	Admin/Support*	Admin/Support Svcs	4.00	78.00	5%	516,818	516,818	0	0
168	Admin/Support*	Admin/Support Svcs	1.00	12.00	8%	2,884,436	1,464,396	1,420,040	1,420,040
190	Admin/Support*	Admin/Support Svcs	10.50	108.00	10%	1,347,684	0	1,347,684	1,347,684
202	Admin/Support*	Admin/Support Svcs	32.00	448.50	7%	7,332,068	3,317,494	4,014,574	4,014,574
204	Admin/Support*	Admin/Support Svcs	16.00	207.50	8%	3,240,160	425	3,239,735	3,239,735
210	Admin/Support*	Admin/Support Svcs	4.00	42.00	10%	625,667	0	625,667	625,667
217	Admin/Support*	Admin/Support Svcs	-	-	0%	300,000	0	300,000	300,000
230	Admin/Support*	Admin/Support Svcs	68.30	753.00	9%	14,678,971	10,275,659	4,403,312	4,403,312
235-240	Admin/Support*	Admin/Support Svcs	35.75	1,014.00	4%	7,758,756	2,000,929	5,757,827	5,757,827
246^	Admin/Support*	Admin/Support Svcs	69.00	890.00	8%	18,586,272	3,143,507	15,442,765	9,410,665
260	Admin/Support*	Admin/Support Svcs	11.00	90.53	12%	1,454,369	0	1,454,369	1,454,369
262^	Admin/Support*	Admin/Support Svcs	8.00	56.50	14%	1,491,192	838,693	652,499	641,799
263	Admin/Support*	Admin/Support Svcs	10.50	281.00	4%	1,365,456	950,000	415,456	415,456
293	Admin/Support*	Admin/Support Svcs	2.10	19.00	11%	347,340	0	347,340	347,340
410^	Admin/Support*	Admin/Support Svcs	18.00	431.50	4%	16,739,085	2,960,122	13,778,963	13,734,397
412^	Admin/Support*	Admin/Support Svcs	17.75	343.00	5%	20,506,290	12,784,984	7,721,306	6,169,653
414	Admin/Support*	Admin/Support Svcs	12.00	194.60	6%	3,904,905	0	3,904,905	3,904,905
417	Admin/Support*	Admin/Support Svcs	22.00	166.50	13%	9,128,748	1,204,813	7,923,935	7,923,935
418	Admin/Support*	Admin/Support Svcs	7.00	91.50	8%	1,661,583	0	1,661,583	1,661,583
502-505	Admin/Support*	Admin/Support Svcs	353.00	2,240.10	16%	-	0	0	0
921^	Admin/Support*	Admin/Support Svcs	865.70	4,886.07	18%	169,191,506	132,333,639	36,857,867	17,055,299
		Grand Total	1,693.85	13,559.05	12%	310,772,491	178,854,185	131,918,306	104,258,376

Note:

* Government Code Sections 29063 and 29088 require the Board of Supervisors to determine the appropriate level of administration and support required for the efficient operation of all county functions. Therefore, administration and support are considered discretionary.

^ These Budget Units are subject to requirements for GF subsidy of administration/support. See individual BU reports for exact required subsidy amounts.

General Fund Discretionary Funding of Departmental Administration and Support
(Discretionary Funding Order)

Budget Unit	Mandate Status	Function/Program	FY 2008-09 Adopted Budget			FY 2008-09 Adopted Budget			General Fund Discretionary Funding
			Adm/Sup Positions	Total Positions	Percent of Adm to Total	Total Budget	Less Revenue	Net Budget	
921^	Admin/Support*	Admin/Support Svcs	865.70	4,886.07	18%	169,191,506	132,333,639	36,857,867	17,055,299
410^	Admin/Support*	Admin/Support Svcs	18.00	431.50	4%	16,739,085	2,960,122	13,778,963	13,734,397
246^	Admin/Support*	Admin/Support Svcs	69.00	890.00	8%	18,586,272	3,143,507	15,442,765	9,410,665
417	Admin/Support*	Admin/Support Svcs	22.00	166.50	13%	9,128,748	1,204,813	7,923,935	7,923,935
412^	Admin/Support*	Admin/Support Svcs	17.75	343.00	5%	20,506,290	12,784,984	7,721,306	6,169,653
235-240	Admin/Support*	Admin/Support Svcs	35.75	1,014.00	4%	7,758,756	2,000,929	5,757,827	5,757,827
230	Admin/Support*	Admin/Support Svcs	68.30	753.00	9%	14,678,971	10,275,659	4,403,312	4,403,312
202	Admin/Support*	Admin/Support Svcs	32.00	448.50	7%	7,332,068	3,317,494	4,014,574	4,014,574
107	Admin/Support*	Admin/Support Svcs	20.00	76.00	26%	4,269,149	308,087	3,961,062	3,961,062
414	Admin/Support*	Admin/Support Svcs	12.00	194.60	6%	3,904,905	0	3,904,905	3,904,905
145	Admin/Support*	Admin/Support Svcs	3.00	209.00	1%	3,586,164	0	3,586,164	3,586,164
204	Admin/Support*	Admin/Support Svcs	16.00	207.50	8%	3,240,160	425	3,239,735	3,239,735
120	Admin/Support*	Admin/Support Svcs	16.00	126.00	13%	2,774,654	0	2,774,654	2,774,654
115	Admin/Support*	Admin/Support Svcs	28.00	240.00	12%	4,773,022	2,110,014	2,663,008	2,663,008
418	Admin/Support*	Admin/Support Svcs	7.00	91.50	8%	1,661,383	0	1,661,383	1,661,383
140	Admin/Support*	Admin/Support Svcs	14.00	52.50	27%	1,993,893	404,382	1,589,511	1,589,511
135	Admin/Support*	Admin/Support Svcs	1.50	50.00	3%	2,350,489	844,509	1,505,980	1,505,980
260	Admin/Support*	Admin/Support Svcs	11.00	90.53	12%	1,454,369	0	1,454,369	1,454,369
168	Admin/Support*	Admin/Support Svcs	1.00	12.00	8%	2,884,436	1,464,396	1,420,040	1,420,040
190	Admin/Support*	Admin/Support Svcs	10.50	108.00	10%	1,347,684	0	1,347,684	1,347,684
112	Admin/Support*	Admin/Support Svcs	4.50	68.00	7%	843,121	0	843,121	843,121
114	Admin/Support*	Admin/Support Svcs	5.50	84.00	7%	820,695	0	820,695	820,695
110	Admin/Support*	Admin/Support Svcs	6.00	84.75	7%	1,224,323	427,000	797,323	797,323
262^	Admin/Support*	Admin/Support Svcs	8.00	56.50	14%	1,491,192	838,693	652,499	641,799
210	Admin/Support*	Admin/Support Svcs	4.00	42.00	10%	625,667	0	625,667	625,667
106	Admin/Support*	Admin/Support Svcs	4.50	29.50	15%	546,729	0	546,729	546,729
118	Admin/Support*	Admin/Support Svcs	3.50	30.00	12%	530,549	0	530,549	530,549
130	Admin/Support*	Admin/Support Svcs	16.75	98.50	17%	2,308,577	1,876,812	431,765	431,765
263	Admin/Support*	Admin/Support Svcs	10.50	281.00	4%	1,365,456	950,000	415,456	415,456
132	Admin/Support*	Admin/Support Svcs	3.00	57.50	5%	436,116	62,568	373,548	373,548
293	Admin/Support*	Admin/Support Svcs	2.10	19.00	11%	347,340	0	347,340	347,340
217	Admin/Support*	Admin/Support Svcs	-	-	0%	300,000	0	300,000	300,000
116^	Admin/Support*	Admin/Support Svcs	-	-	0%	1,253,704	1,029,334	224,370	6,027
148	Admin/Support*	Admin/Support Svcs	4.00	78.00	5%	516,818	516,818	0	0
502-505	Admin/Support*	Admin/Support Svcs	353.00	2,240.10	16%	-	0	0	0
Grand Total			1,693.85	13,559.05	12%	310,772,491	178,854,185	131,918,306	104,258,376

Note:
 * Government Code Sections 29063 and 29088 require the Board of Supervisors to determine the appropriate level of administration and support required for the efficient operation of all county functions. Therefore, administration and support are considered discretionary.
 ^ These Budget Units are subject to requirements for GF subsidy of administration/support. See individual BU reports for exact required subsidy amounts.



There is no cap on total number of enrollees. Enrolled IPs must pay an \$11.00 premium contribution monthly for health benefits. IPs can choose to enroll in the health plan and/or the dental/vision plan. Health enrollment is a separate plan, and the dental/vision is a bundled benefit; if they enroll in dental they are automatically enrolled in the vision plan. The net County General Fund share of costs for the benefits program is approximately \$9,251,539, or 26.1%.

Contract Requirements:

State law stipulates an entity is to be established for collective bargaining purposes for IHSS wages and other terms of employment. The County established a Public Authority to serve as the IP employer of record, maintain an IP registry, investigate potential IP qualifications and background, and maintain procedures to refer IPs to clients, and provide training for IPs and clients. The Public Authority is administered through a contract with the Council on Aging, managed by the SSA Program Unit and the County Executive's Office of Budget and Analysis (OBA).

Mandated Programs and Functions

IHSS Provider Services (MANDATED): **\$45,800,000**

In FY 2008 - 2009, approximately 14,800 IHSS providers will provide domestic and personal care services for more than 15,000 clients at a net County cost of \$45,800,000. Although providing services for the elderly and disabled is mandated, pursuant to State and federal law, the IHSS provider compensation rate and level of fringe benefits is discretionary. The current hourly wage rate for IHSS providers is \$12.35, and the State participates in the share of costs up to \$11.50. As noted above, the Federal government contributes at the rate of 50% of the cost of wages and benefits, for the portion of costs which does not exceed an amount equal to twice the minimum wage.

The amount of funds budgeted for wages is the result of the State's calculation of the cost to pay the wages, less the amount of reimbursement due the County. Since the State of California writes the checks for the IPs, it charges the County for its share of the wage costs, based on an annual agreement with the State of California, approved by the Board of Supervisors. This amount is budgeted as an expense in Cost Center 1003.

Degree of Flexibility: Some Flexibility

Contracts Requirements:

An SEIU 521 Memorandum of Understanding, with an expiration date of September 30, 2009, establishes wage and benefit terms for IHSS providers. A contract between the Santa Clara County Public Authority and the Council on Aging to serve as IHSS providers' employer of record, maintain IP registry, investigate potential IP qualifications and background, and maintain procedures to refer IPs to clients, and provide training for IPs and clients.

ADMINISTRATION AND SUPPORT

Administration and Support **\$1,253,704**

The Public Authority is responsible for departmental management, accounting, budgeting, contract administration, limited case management and client services monitoring. Although client services such as domestic and personal care for the elderly and disabled are required, Public Authority staffing and other resources levels is subject to determination by the Board of Supervisors pursuant to Government Code Sections 29063 and 29088. \$1,247,676 of this budget is for the County's administrative contract with the Council on Aging (COA) to provide administrative and oversight functions, and IP training, which is reimbursed at 32.5% through State revenue. The County share of cost is 17.5%. Professional services provided by ESA Labor Relations are budgeted at \$6,027.

Although the basic services provided through the In-Home Supportive Services function are mandated, the level of service and of benefits provided varies greatly among counties. The Santa Clara County Public Authority provides an urgent care registry as a safety net for clients whose worker is unable to come to work on short or no notice. The Public Authority also provides an enhanced version of the regular registry providing additional assistance for hard to serve clients with interviewing, setting expectation agreements and problem resolution to enable the hiring and retention of IPs. Additionally the Public Authority administers benefits and bills IPs for their portion of the premium that has not been obtained through payroll deductions. Not all counties provide this level of additional service.

Degree of Flexibility: Some Flexibility

Contracts Requirements:
Contract requirements are the same as those for the Benefits Program.

Total, In-Home Supportive Services FY 2008-09 Adopted Budget	\$82,553,704
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costs associated with children, placed in accordance with the Seriously Emotionally Disturbed (SED) Program.

Degree of Flexibility: None

Assembly Bill (AB) 3632 (Chapter 1747, Statutes of 1984) and AB882 (Chapter 1274, Statutes of 1985) authorized the SED Program as a separate out-of-home component. Eligible participants are children designated as SED by the California Department of Education (CDE). County welfare departments are required, as authorized in WIC Section 18350 – 18356, to make payments for 24-hour out-of-home care on behalf of seriously emotionally disturbed children who are placed out-of-home pursuant to Section 7572.5 of the Government Code.

Administration and Support Functions

DFCS programs and activities provide direct services for clients. Administrative and support staff are required to manage and administer client services. Consequently, costs associated with administrative and support activities are distributed across all DFCS programs and functions. Costs associated with Agency administrative and support functions (i.e. Agency Director's Office, Information Systems, Financial Management Services, Human Resources, Equal Opportunity, etc.) are distributed across all divisions based on percent of total costs. Because most of the direct services performed by the Social Services Agency are mandated, the County must also provide adequate administrative oversight and support services to fulfill these mandates. The amount of staff and other resources necessary to provide an "adequate" level of funding is subject to determination by the Board of Supervisors pursuant to Government Code Sections 29063 and 29088.

Total, Dept. of Family and Children's Serv. FY 2008-09 Adopted Budget \$215,547,084
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FY 2008-09 General Fund Budget By Program/Function

BU 503 - Department of Family and Children's Services

No.	Program/Function	Adopted Gross Budget			General Fund		
		Staffing	Total Budget	Less Revenue	Net Budget	Required Subsidy	Discretionary Funding
Non-Mandated Programs and Grants							
1	County Out of Home Placement Initiatives		3,903,522	2,254,403	1,649,119	400,000	1,249,119
2	Children's Placement Fund		1,190,194	629,966	560,228		560,228
3	Foster Home Licensing	13.4	1,457,863	1,247,313	210,550	0	210,550
4	Adoptions Services	38.3	4,526,196	4,375,874	150,322	0	150,322
5	Differential Response Path One (Grant)	1.0	308,799	308,799	0	0	0
6	CC25 (Grant)		170,000	165,293	4,707	4,707	0
7	Domestic Violence Services		534,880	377,251	157,629		157,629
8	Transitional Hsing Placemnt - Plus (Benefits)		1,728,000	1,728,000	0	0	0
9	PSSF		1,273,643	1,262,223	11,420	0	11,420
10	State Family Preservation		1,244,025	1,068,355	175,670	175,670	0
11	Kinship/Foster Care Emergency Fund		46,366	46,366	0	0	0
12	Kinship Support Svcs Prog (KSSP)		117,000	117,000	0	0	0
13	CWSOIP		436,951	436,951	0	0	0
14	Children's Trust Fund - Child Abuse Prev		910,463	910,463	0	0	0
15	Respite Care		299,520	257,225	42,295	42,295	0
16	Family Wellness Grant		825,000	825,000	0	0	0
	Total Non-Mandated	52.7	18,972,442	16,010,502	2,961,940	622,672	2,339,268
Mandated Programs and Functions (Non-Categorical Aids)							
<i>Some Funding Flexibility</i>							
17	Child Welfare Services	688.8	95,612,067	81,565,158	14,046,909	12,986,505	1,060,404
18	Foster Home Recruitment		274,973	218,563	56,410	0	56,410
<i>No Funding Flexibility</i>							
19	Children's Shelter Program **	91	12,745,003	9,344,540	3,400,463	2,150,000	1,250,463
20	STOP		510,870	438,730	72,140	72,140	0
21	Independent Living Skills Program (ILP)	2.4	1,082,648	997,482	85,166	0	85,166
22	Emancipated Youth Stipends - ILP		96,674	96,674	0	0	0
23	CAPIT		480,925	480,925	0	0	0
	Total Mandated Programs (Non-Cat)	782.2	110,803,160	93,142,072	17,661,088	15,208,645	2,452,443
Mandated Programs and Functions (Categorical Aids)							
<i>No Funding Flexibility</i>							
24	AFDC Foster Care Program		37,265,100	30,677,331	6,587,769	6,587,769	0
25	Transitional Housing Placement Program		1,191,528	1,023,487	168,041	168,041	0
26	Wraparound		19,143,069	6,727,280	12,415,789	11,485,841	929,948
27	Federal Kin-GAP Program (Benefits)		2,875,975	2,725,911	150,064	150,064	0
28	Adoptions Asst Prog (Benefits)		20,953,654	19,547,091	1,406,563	1,406,563	0
29	Emerg Asst Foster Care Program		2,495,788	2,120,573	375,215	375,215	0
30	Seriously Emot Disturb Childrn (Benefits)		1,846,368	1,324,913	521,455	521,455	0
	Total Mandated Program (Cat)	784.6	85,771,482	64,146,586	21,624,896	20,694,948	929,948
	Total Mandated		196,574,642	157,288,658	39,285,984	35,903,593	3,382,391
Administration & Support *							
31	Administration and Support Svcs	0	0	0	0	0	0
	Total	834.9	215,547,084	173,299,160	42,247,924	36,526,265	5,721,659

* SSA administrative costs distributed to all divisions based on percent to total costs

** Children's Shelter funding required for emergency receiving, intake, and assessment functions and residential portion of facility for children with very special or high risk needs and cannot be readily placed in foster homes or other group homes

FY 2008-09 General Fund Budget By Program/Function

BU 504 - Department of Employment and Benefit Services

No.	Program/Function	Adopted Gross Budget			General Fund		
		Staffing	Total Budget	Less Revenue	Net Budget	Required Subsidy	Discretionary Funding
Non-Mandated Programs							
1	CalWORKs Safety Net	1.3	178,113	178,113	0	0	0
2	Child Development Program	4.1	2,925,550	2,884,495	41,055	0	41,055
3	SSI Advocacy Program	14.3	1,670,105	1,277,043	393,062	393,062	0
4	Gen Asst Vocational Prog	3.0	406,461	215,139	191,322	0	191,322
5	Food Bank	0.0	705,000	373,154	331,846	0	331,846
	Total Non-Mandated	22.7	5,885,229	4,927,944	957,285	393,062	564,223
Mandated Programs—Non-Categorical Aid							
Some Funding Flexibility							
6	CalWORKs Employment Services	192.5	35,555,614	35,350,340	205,274	0	205,274
7	Food Stamp Employment & Training (FSET)	12.2	1,650,808	1,463,550	397,258	397,258	0
8	General Assistance Eligibility	28.3	3,589,799	1,900,069	1,689,730	1,689,730	0
9	Non-Assist Food Stamp Eligibility	182.3	37,794,533	35,184,481	2,610,052	0	2,610,052
	Total	415.3	78,790,754	73,888,440	4,902,314	2,086,988	2,815,326
No Funding Flexibility							
10	Adoptions Assistance Program Eligibility	5.9	722,139	722,139	0	0	0
11	Cal Learn	2.2	876,800	876,800	0	0	0
12	CalWORKs Child Care	43.6	17,120,036	16,990,436	129,600	0	129,600
13	CalWORKs Eligibility	274.9	30,105,694	30,105,694	0	0	0
14	CalWORKs Substance Abuse & Mental Hlth	0.0	3,220,418	3,220,418	0	0	0
15	Cash Assistance - Immigrants Eligibility	16.0	2,200,069	2,200,069	0	0	0
16	Corrective Action Bureau	12.7	0	0	0	0	0
17	County Maintenance of Effort *1	0.0	0	-4,075,417	4,075,417	4,075,417	0
18	Foster Care Eligibility	34.3	4,209,069	3,612,306	596,763	596,763	0
19	Income Elig Verification System	11.6	0	0	0	0	0
20	Kin Gap Prog - Federal - Eligibility	1.5	190,363	190,363	0	0	0
21	Medi-Cal Eligibility	636.2	84,469,558	83,871,521	598,037	598,037	0
	Refugee Cash Asst - Eligibility	1.1	190,000	190,000	0	0	0
	Refugee Employment Services	0.5	354,154	354,154	0	0	0
	Refugee Targ Assist Program	0.8	381,989	381,989	0	0	0
25	Statewide Automated Welfare System	0.0	6,280,737	6,162,463	118,254	118,254	0
Mandated Programs—Categorical Aid							
Some Funding Flexibility							
26	General Assistance - Benefits	0.00	7,265,262	3,845,481	3,419,781	3,419,781	0
No Funding Flexibility							
27	CalWORKs - Benefits	0.00	103,069,427	102,018,487	1,050,940	1,050,940	0
28	Cash Assistance Prog for Imm - Benefits	0.00	8,342,156	8,342,156	0	0	0
29	Refugee Cash Assist - Benefits	0.00	421,030	421,030	0	0	0
	Total	1,041.10	269,418,901	259,430,109	9,988,792	9,859,192	129,600
	Total Mandated	1,456.40	348,209,655.00	333,318,549.00	14,891,106.00	11,946,180.00	2,944,926.00
Administration & Support *2							
30	Administration and Support Svcs	0	0	0	0	0	0
	Total	1,479.1	354,094,884	338,246,493	15,848,391	12,339,242	3,509,149

*1 Reported as negative number to reflect State claim for reimbursement. DEBS submits its expenses for CALWORKs, which are used by the State to calculate the total revenue reimbursement, which is shown as revenue in other programs. The State then subtracts the maintenance of effort amount each quarter from the revenue reimbursement amount. The balance of the reimbursement is then remitted to the County.

*2 SSA administrative costs distributed to all divisions based on percent to total costs

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ASSISTANT COUNTY COUNSEL

MEMORANDUM

TO: Roger Mialocq, Management Audit Manager

FROM: Kristin W. Baker, Deputy County Counsel *KWB*

RE: Social Services Agency-Department of Employment and Benefit Services
Budget Unit 504 Mandate Analysis

DATE: August 18, 2008

As requested by the County Executive and the Board of Supervisors' Management Audit Division, we are providing a written assessment of analysis of the legal mandates applicable to Budget Unit 504 regarding the Social Services Agency-Department of Employment and Benefit Services.

This office has been informed by the client that it does not have any new mandates to report beyond the mandates last reported to you and discussed in your FY 2006-2007 report. This includes 24 mandated and 5 non-mandated functions or programs. Based on a review of your report, as well as a review of our prior August 1, 2006 mandates analysis of the Social Services Agency-Department of Employment and Benefit Services' mandates, it does not appear any change to our prior analysis is warranted.

c: Will Lightbourne, SSA Director
Ann M. Ravel, County Counsel

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